



UNIVERSITY OF CALGARY
O'Brien Institute for Public Health
Centre for Health Policy

Value-based health care: just another buzz word ?

Dr. Anne Crichton Annual Lecture

Dr. Fiona Clement
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Department of Community Health Sciences
University of Calgary

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**UNIVERSITY OF
CALGARY**

I would like to acknowledge the traditional territories of the people of the Treaty 7 region in Southern Alberta, which includes the Blackfoot Confederacy (comprising the Siksika, Piikani, and Kainai First Nations), as well as the Tsuut'ina First Nation, and the Stoney Nakoda (including the Chiniki, Bearspaw, and Wesley First Nations). The City of Calgary is also home to Métis Nation of Alberta, Region 3.



Why are we talking about this now?

ANNE CRICHTON

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SUMMARY

Is *downsizing* the latest jargon word applied to rationalization, a new concept or a different manifestation of a long term trend in health services management? At present, Canada is struggling to implement feasible reductions of expansionary pressures in the health care system. While provincial governments tend to see the issue as one of controlling chronic excess demand, federal government is still concerned to ensure free access to care on an equitable basis. Thus the problems of downsizing can be expressed by the provinces in terms of an ideological struggle with an unfeeling central government which does not understand their problems; although all know they are really about the feasibility of continuing to provide a service to meet demand.

Crichton A. Restructuring Health Services in Canada: Challenges for Policy Makers, Planners and Managers in the Eighties. *International Journal of Health Planning and Management*. Vol 1, 7-26 (1985)

Overview of my talk



Goal



Data



Gettin'on
with it

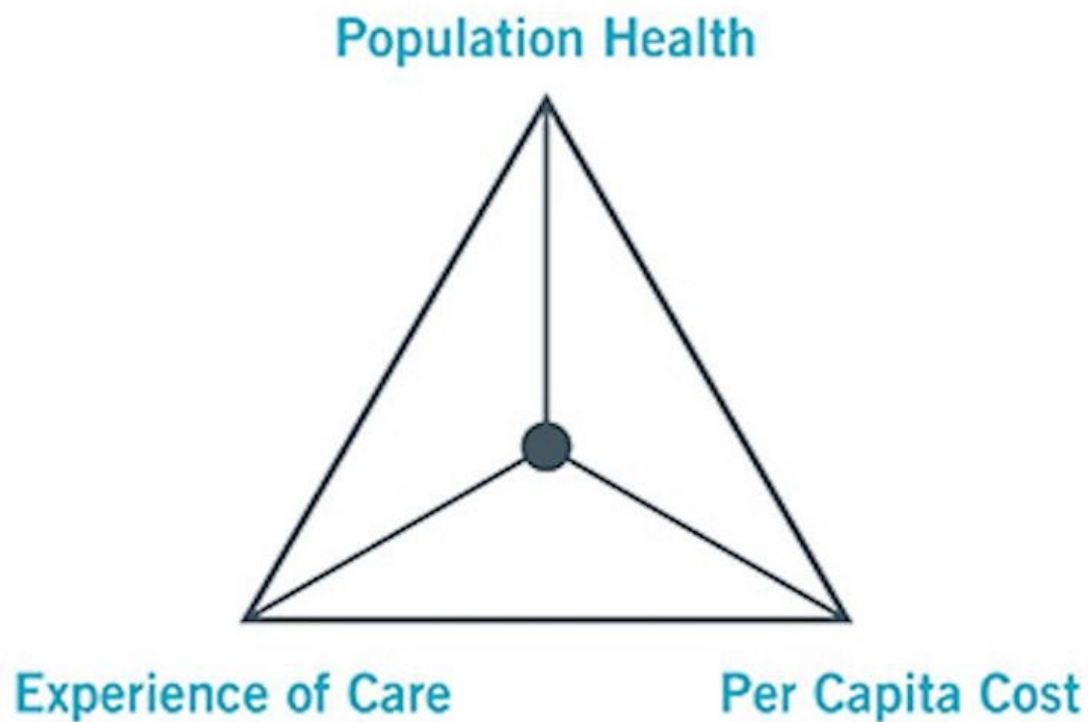


Take a moment to reflect



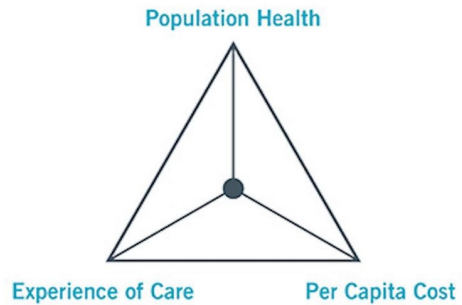
Triple Aim

The IHI Triple Aim



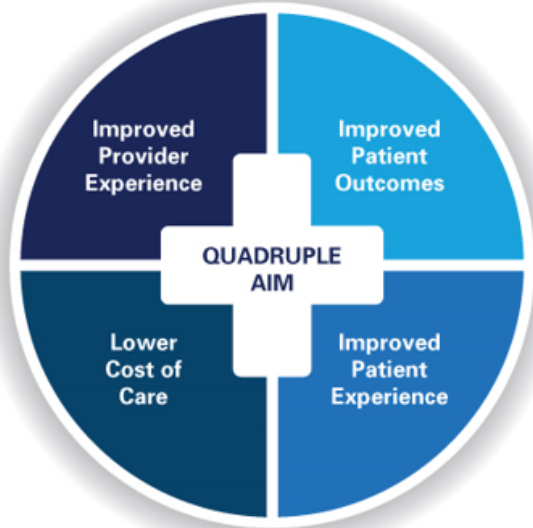
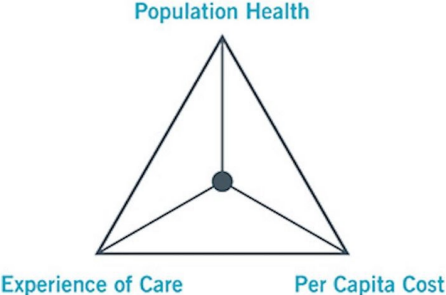
Triple to the Quadruple Aim

The IHI Triple Aim



Quadruple to the Quintuple Aim

The IHI Triple Aim



Dr. Crichton said it better!

CANADA'S PROVINCES REVIEW THEIR HEALTH SERVICES

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goal redefinition did not start until federal government raised questions in the seventies about what it was paying for.

It had become clear that the old boundaries within the medical care system and between that system and other support systems (such as income support, shelter, etc) would have to be modified if progress were to be made.

Manitoba, British Columbia and Quebec made successful attempts to hold

Old familiar ground

THE DILEMMAS OF GOVERNMENTS

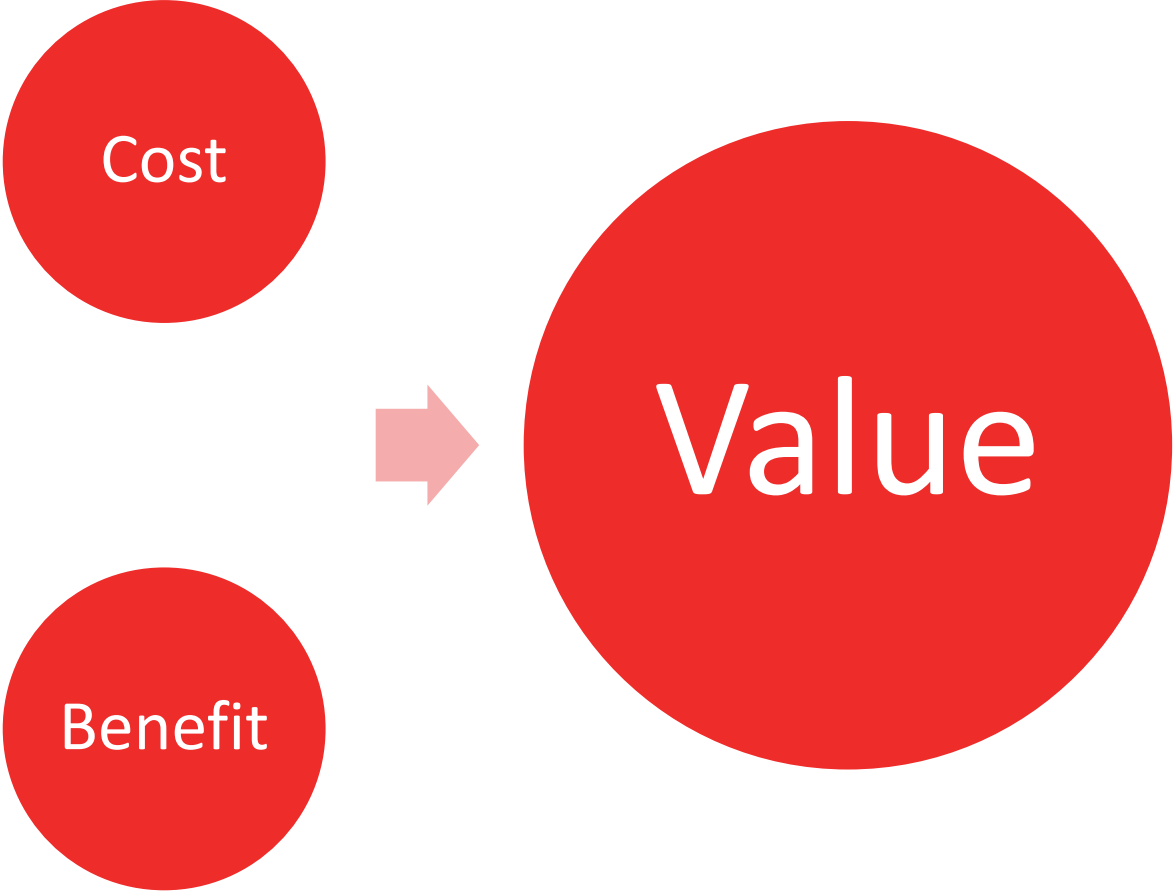
So where does Canada go from here? Is the nation still committed to developing a collectivist health care system?²⁸

Crichton A. A Critical Analysis of Recent Canadian Health Policy: Models for Community-based Services. International Journal of Health Planning and Management. Vol 8, 295-314 (1993)

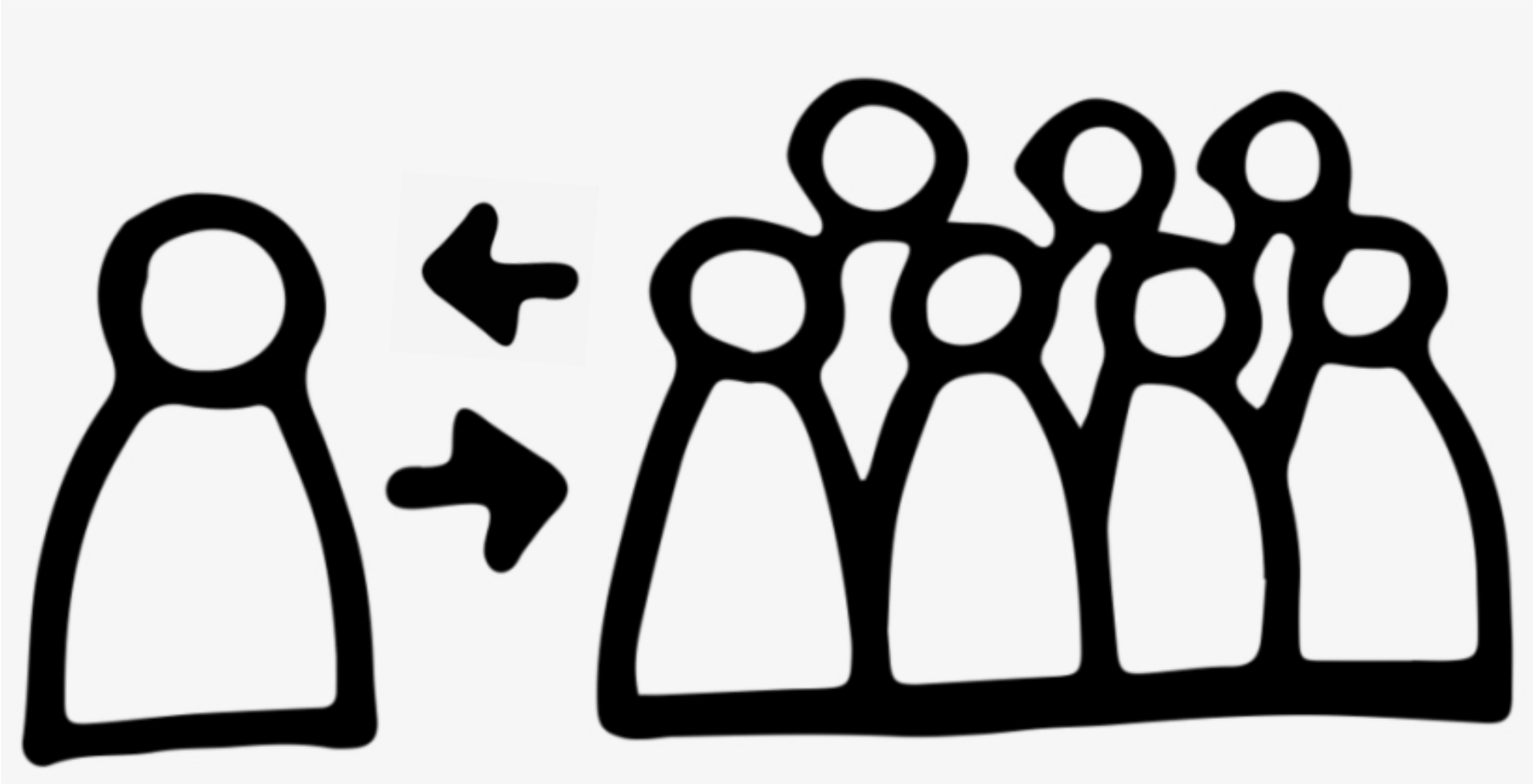
What could we do?



Data required for value



Measuring costs



Measuring Benefit



What could we do?



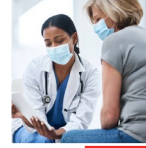
Decision/Policy makers

- Commit to Evidence-informed decision making
- Require data
- Invest in routine data collection infrastructure



Researchers

- Use existing data
- Share data and estimates
- Codesign to create/improve tools to measure
- Focus on sustainability of project-based collection



Healthcare Practitioners

- Expect data
- Use data
- Input data
- Co-design tools and approaches to gather data



Patients and the public

- Expect data
- Co-design tools and approaches to gather data
- Share what is important to you
- Vote with your support

Whose responsibility is value in the system?

Whose responsibility is achieving value in the system?

- a. Healthcare Organization Executives
- b. Provincial Minister of Health
- c. Federal Minister of Health
- d. Members of the Public

Accountability



Collaboration

“One of the key take-aways from Dr. Crichton’s teachings is that rational health care planning from an ivory tower is seldom successful”

- Dr. Hsu

What did Dr. Crichton conclude?



Final Inspiration

“This future is no harder than any other future.
The same things are required: nerve and courage”

- Dr. Martha Piper